[FY12/24] Preliminary Monthly Sales Report of Directly Managed Stores for September 2024

## 1.Overview

Monthly sales at directly managed stores in September 2024 were 101.3% YoY for all stores and 90.1% for existing stores.

In September, we expanded and reopened the Daimaru Shinsaibashi store, and we actively opened pop-up stores, such as the Gotemba Premium Outlets, to acquire new customers, resulting in a year-on-year increase in sales at all stores. On the other hand, existing store sales fell below the previous year's sales due to struggling sales of new fall products as the severe summer heat continued until late September. From October, we plan to proactively open pop-up stores in various locations, such as Isetan Haneda Store - Men's at Haneda Airport, while enhancing sales through further roll-out of new products for the fall-winter collection 2024, which will be the peak demand season.

The Company plans to announce financial results for its third quarter ended September 30, 2024 on Thursday, November 14. Please note that we are unable to respond to inquiries regarding our business performance until the announcement.

	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	First half	Jul-2024	Aug-2024	Sep-2024	Oct-2024	Nov-2024	Dec-2024	Second half	Full year
EC	109.5%	100.8%	75.2%	90.3%	93.1%	100.0%	93.3%	76.1%	79.2%	86.0%				80.2%	88.9%
Physical store	109.9%	118.6%	117.1%	100.9%	100.3%	123.9%	110.3%	100.4%	96.4%	110.1%				103.1%	107.9%
Total	109.7%	111.2%	99.3%	96.8%	97.5%	114.0%	103.3%	89.3%	89.5%	101.3%				93.8%	100.2%
EC	109.5%	100.8%	75.2%	90.3%	93.1%	100.0%	93.3%	76.1%	79.2%	86.0%				80.2%	88.9%
Physical store	92.2%	92.1%	97.2%	95.5%	95.4%	119.9%	98.6%	96.9%	92.4%	92.5%				93.9%	97.0%
Total	100.4%	95.8%	87.8%	93.5%	94.5%	111.7%	96.4%	87.4%	87.1%	90.1%				88.3%	93.7%
	Total EC Physical store	EC 109.5%   Physical store 109.9%   Total 109.7%   EC 109.5%   Physical store 92.2%	EC109.5%100.8%Physical store109.9%118.6%Total109.7%111.2%EC109.5%100.8%Physical store92.2%92.1%	EC109.5%100.8%75.2%Physical store109.9%118.6%117.1%Total109.7%111.2%99.3%EC109.5%100.8%75.2%Physical store92.2%92.1%97.2%	EC109.5%100.8%75.2%90.3%Physical store109.9%118.6%117.1%100.9%Total109.7%111.2%99.3%96.8%EC109.5%100.8%75.2%90.3%Physical store92.2%92.1%97.2%95.5%	EC   109.5%   100.8%   75.2%   90.3%   93.1%     Physical store   109.9%   118.6%   117.1%   100.9%   100.3%     Total   109.7%   111.2%   99.3%   96.8%   97.5%     EC   109.5%   100.8%   75.2%   90.3%   93.1%     Physical store   92.2%   92.1%   97.2%   95.5%   95.4%	EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%     Physical store   109.9%   118.6%   117.1%   100.9%   100.3%   123.9%     Total   109.7%   111.2%   99.3%   96.8%   97.5%   114.0%     EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%     Physical store   92.2%   92.1%   97.2%   95.5%   95.4%   119.9%	EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%Physical store109.9%118.6%117.1%100.9%100.3%123.9%110.3%Total109.7%111.2%99.3%96.8%97.5%114.0%103.3%EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%Physical store92.2%92.1%97.2%95.5%95.4%119.9%98.6%	EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%76.1%Physical store109.9%118.6%117.1%100.9%100.3%123.9%110.3%100.4%Total109.7%111.2%99.3%96.8%97.5%114.0%103.3%89.3%EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%76.1%Physical store92.2%92.1%97.2%95.5%95.4%119.9%98.6%96.9%	EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%   93.3%   76.1%   79.2%     Physical store   109.9%   118.6%   117.1%   100.9%   100.3%   123.9%   110.3%   100.4%   96.4%     Total   109.7%   111.2%   99.3%   96.8%   97.5%   114.0%   103.3%   89.3%   89.5%     EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%   93.3%   76.1%   79.2%     Physical store   92.2%   92.1%   97.2%   90.3%   93.1%   100.0%   93.3%   76.1%   79.2%	EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%76.1%79.2%86.0%Physical store109.9%118.6%117.1%100.9%100.3%123.9%110.3%100.4%96.4%110.1%Total109.7%111.2%99.3%96.8%97.5%114.0%103.3%89.3%89.5%101.3%EC109.5%100.8%75.2%90.3%93.1%100.0%93.3%76.1%79.2%86.0%Physical store92.2%92.1%97.2%95.5%95.4%119.9%98.6%96.9%92.4%92.5%	EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%   93.3%   76.1%   79.2%   86.0%     Physical store   109.9%   118.6%   117.1%   100.9%   100.3%   123.9%   110.3%   100.4%   96.4%   110.1%     Total   109.7%   111.2%   99.3%   96.8%   97.5%   114.0%   103.3%   89.3%   89.5%   101.3%     EC   109.5%   100.8%   75.2%   90.3%   93.1%   100.0%   93.3%   76.1%   79.2%   86.0%     Physical store   99.2%   92.1%   97.2%   95.5%   95.4%   119.9%   98.6%   96.9%   92.4%   92.5%	EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0%   Physical store 109.9% 118.6% 117.1% 100.9% 100.3% 123.9% 110.3% 100.4% 96.4% 110.1%   Total 109.7% 111.2% 99.3% 96.8% 97.5% 114.0% 103.3% 89.3% 89.5% 101.3%   EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0%   Physical store 92.2% 92.1% 97.2% 95.5% 95.4% 119.9% 98.6% 96.9% 92.4% 92.5%	EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0%   Physical store 109.9% 118.6% 117.1% 100.9% 100.3% 123.9% 110.3% 100.4% 96.4% 110.1%   Total 109.7% 111.2% 99.3% 96.8% 97.5% 114.0% 103.3% 89.3% 89.5% 101.3%   EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0%   Physical store 92.2% 92.1% 97.2% 95.5% 95.4% 119.9% 98.6% 96.9% 92.4% 92.5%	EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0% 80.2%   Physical store 109.9% 118.6% 117.1% 100.9% 100.3% 123.9% 110.3% 100.4% 96.4% 110.1% 103.1% 103.1%   Total 109.7% 111.2% 99.3% 96.8% 97.5% 114.0% 103.3% 89.3% 89.5% 101.3% 93.8% 93.8%   EC 109.5% 100.8% 75.2% 90.3% 93.1% 100.0% 93.3% 76.1% 79.2% 86.0% 80.2%   Physical store 92.2% 92.1% 97.5% 91.4% 100.0% 93.3% 76.1% 79.2% 86.0% 80.2%   Physical store 92.2% 92.1% 97.5% 95.5% 95.4% 119.9% 98.6% 96.9% 92.4% 92.5% 93.9%

## 2.FY12/24 Sales of Directly Managed Stores (YoY)

## 3.(Reference) FY12/23 Sales of Directly Managed Stores (YoY)

		Jan-2023	Feb-2023	Mar-2023	Apr-2023	May-2023	Jun-2023	First half	Jul-2023	Aug-2023	Sep-2023	Oct-2023	Nov-2023	Dec-2023	Second half	Full year
All stores	EC	104.6%	88.3%	91.1%	97.6%	110.8%	114.0%	100.0%	114.5%	93.7%	101.2%	86.8%	92.2%	108.2%	98.6%	99.3%
	Physical store	100.6%	99.0%	82.3%	110.4%	125.8%	119.0%	104.6%	121.0%	116.4%	102.8%	98.5%	105.8%	113.7%	108.0%	106.4%
	Total	102.4%	94.2%	85.8%	105.1%	119.6%	116.9%	102.7%	117.9%	106.1%	102.2%	93.9%	101.1%	111.7%	104.3%	103.5%
Existing stores	EC	104.6%	88.3%	91.1%	97.6%	110.8%	114.0%	100.0%	114.5%	93.7%	101.2%	86.8%	92.2%	108.2%	98.6%	99.3%
	Physical store	93.3%	99.0%	80.0%	91.9%	103.6%	103.2%	93.5%	104.1%	97.9%	91.2%	80.9%	88.2%	95.8%	91.6%	92.5%
	Total	98.3%	94.2%	84.5%	94.2%	106.6%	107.7%	96.2%	109.0%	96.0%	95.0%	83.3%	89.6%	100.4%	94.4%	95.3%

1. The above data are based on sales (retail prices) in the company's directly operated domestic stores and online stores, which are aggregated on a monthly basis.

2. The information provided in this monthly sales relates to 'Domestic Retail', 'Domestic EC' and 'Overseas EC' of the Company's sales channels.

3. Same-store sales are calculated on the basis of sales in stores that were open both in the month under review and in the same month of the previous year.

4. Monthly sales (YoY) are calculated on the basis of retail price, so there is no impact from the change in revenue recognition standard.

5. The above data are as at the date of publication. Any differences from the final figures will be revised and reported in the following month's publication.

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