

January 30, 2026

**Consolidated Financial Results
for the Nine Months Ended December 31, 2025
(Under Japanese GAAP)**

Company name:	Zeon Corporation	
Listing:	Tokyo Stock Exchange	
Securities code:	4205	
URL:	https://www.zeon.co.jp/	
Representative:	Tetsuya Toyoshima, President and CEO	
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Telephone:	+81-3-3216-2747	
Scheduled date to commence dividend payments:	-	
Preparation of supplementary material on financial results:	Yes	
Holding of financial results briefing:	Yes (For Securities Analysts and Institutional Investors)	

(Yen amounts are rounded to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	309,712	(1.8)	27,600	14.2	29,964	9.5	28,325	40.7
December 31, 2024	315,433	11.1	24,173	51.2	27,369	37.4	20,131	(3.7)

Note: Comprehensive income For the nine months ended December 31, 2025: ¥27,719 million [67.9%]
For the nine months ended December 31, 2024: ¥16,505 million [(43.8)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	145.35	145.27
December 31, 2024	96.74	96.70

(2) Consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio	
As of	Millions of yen		Millions of yen			%
December 31, 2025	550,300		362,566			65.7
March 31, 2025	533,786		357,992			66.9

Reference: Equity
As of December 31, 2025: ¥361,794 million
As of March 31, 2025: ¥357,252 million

2. Cash dividends

	Annual dividends per share					
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	
Fiscal year ended March 31, 2025	Yen -	Yen 35.00	Yen -	Yen 35.00	Yen 70.00	
Fiscal year ending March 31, 2026	Yen -	Yen 36.00	Yen -	Yen 36.00	Yen 72.00	
Fiscal year ending March 31, 2026 (Forecast)						

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%		Yen
Fiscal year ending March 31, 2026	407,500	(3.1)	31,000	5.7	34,000	2.9	31,500	20.2		162.32

Note: Revisions to the earnings forecasts most recently announced: Yes

For details regarding the revision of the consolidated earnings forecast, please refer to the "Notice of Revision of Earnings Forecast" announced today (January 30, 2026).

*

Notes

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (ZEON KOREA Co., LTD.)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: Yes
- (iii) Changes in accounting estimates: Yes
- (iv) Restatement: None

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	215,251,856 shares
As of March 31, 2025	215,251,856 shares
- (ii) Number of treasury shares at the end of the period

As of December 31, 2025	23,906,186 shares
As of March 31, 2025	17,961,486 shares
- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	194,876,119 shares
Nine months ended December 31, 2024	208,086,276 shares

* The Company has introduced a "Stock Benefit Trust (BBT-RS)" and includes the Company's shares held by the trust in the treasury stock that is deducted for the calculation of the number of treasury shares at the end of the fiscal year and the average number of shares during the period.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters
(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	27,366	36,451
Notes and accounts receivable - trade	81,570	67,152
Electronically recorded monetary claims - operating	5,667	6,212
Merchandise and finished goods	109,037	94,245
Work in process	8,270	7,895
Raw materials and supplies	24,284	21,152
Accounts receivable - other	34,111	37,994
Other	7,940	8,864
Allowance for doubtful accounts	(111)	(112)
Total current assets	<u>298,134</u>	<u>279,852</u>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	45,382	45,160
Machinery, equipment and vehicles, net	40,706	42,708
Land	17,937	17,936
Construction in progress	34,361	70,259
Other, net	5,316	5,230
Total property, plant and equipment	<u>143,703</u>	<u>181,294</u>
Intangible assets		
Other	5,985	5,570
Total intangible assets	<u>5,985</u>	<u>5,570</u>
Investments and other assets		
Investment securities	71,191	70,264
Deferred tax assets	7,564	6,070
Other	9,371	9,976
Allowance for doubtful accounts	(2,163)	(2,726)
Total investments and other assets	<u>85,964</u>	<u>83,584</u>
Total non-current assets	<u>235,652</u>	<u>270,448</u>
Total assets	<u>533,786</u>	<u>550,300</u>

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	68,617	74,053
Electronically recorded obligations - operating	2,892	3,102
Short-term borrowings	8,960	8,960
Commercial papers	17,000	-
Income taxes payable	2,979	7,571
Provision for bonuses	3,067	570
Provision for repairs	7,709	4,033
Other provisions	12	96
Other	40,786	64,681
Total current liabilities	152,022	163,066
Non-current liabilities		
Deferred tax liabilities	1,142	1,432
Retirement benefit liability	14,195	14,146
Provision for repairs	1,181	1,740
Other provisions	435	476
Other	6,817	6,875
Total non-current liabilities	23,771	24,668
Total liabilities	175,793	187,733
Net assets		
Shareholders' equity		
Share capital	24,211	24,211
Capital surplus	19,323	19,323
Retained earnings	287,773	302,851
Treasury shares	(21,910)	(31,834)
Total shareholders' equity	309,398	314,551
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	21,815	24,091
Deferred gains or losses on hedges	(4)	2
Foreign currency translation adjustment	25,819	22,930
Remeasurements of defined benefit plans	225	220
Total accumulated other comprehensive income	47,854	47,243
Share acquisition rights	88	88
Non-controlling interests	652	684
Total net assets	357,992	362,566
Total liabilities and net assets	533,786	550,300

Quarterly consolidated statement of income

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	315,433	309,712
Cost of sales	225,129	219,284
Gross profit	90,304	90,428
Selling, general and administrative expenses	66,131	62,828
Operating profit	24,173	27,600
Non-operating income		
Interest income	215	153
Dividend income	2,206	2,547
Foreign exchange gains	1,307	1,416
Share of profit of entities accounted for using equity method	59	37
Miscellaneous income	967	306
Total non-operating income	4,754	4,460
Non-operating expenses		
Interest expenses	109	130
Depreciation of inactive non-current assets	320	510
Loss on investments in investment partnerships	66	11
Provision of allowance for doubtful accounts	535	512
Miscellaneous losses	528	933
Total non-operating expenses	1,558	2,096
Ordinary profit	27,369	29,964
Extraordinary income		
Gain on sale of non-current assets	35	7
Gain on sale of investment securities	5,352	16,854
Other	-	13
Total extraordinary income	5,387	16,874
Extraordinary losses		
Loss on disposal of non-current assets	649	544
Impairment losses	3,876	2,733
Loss on valuation of investment securities	944	2,173
Other	189	686
Total extraordinary losses	5,658	6,135
Profit before income taxes	27,097	40,703
Income taxes	6,834	12,324
Profit	20,263	28,378
Profit attributable to non-controlling interests	132	54
Profit attributable to owners of parent	20,131	28,325

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	20,263	28,378
Other comprehensive income		
Valuation difference on available-for-sale securities	(5,247)	2,276
Deferred gains or losses on hedges	0	6
Foreign currency translation adjustment	1,237	(2,918)
Remeasurements of defined benefit plans, net of tax	59	(5)
Share of other comprehensive income of entities accounted for using equity method	192	(19)
Total other comprehensive income	(3,758)	(660)
Comprehensive income	16,505	27,719
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	16,358	27,687
Comprehensive income attributable to non-controlling interests	146	32

(Notes on segment information, etc.)

Segment Information

I. The nine months of the previous fiscal year (April 1, 2024 to December 31, 2024)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments			Others (Note 1)	Total	Adjustment amount (Note 2)	Quarterly consolidated statements of income (Note 3)
	Elastomer Business	Specialty Material Business	Total				
Net Sales							
Revenue generated from customer contracts	175,269	90,074	265,343	50,090	315,433	-	315,433
Revenues from external customers	175,269	90,074	265,343	50,090	315,433	-	315,433
Transactions with other segments	3,188	51	3,239	654	3,893	(3,893)	-
Total	178,457	90,125	268,582	50,744	319,326	(3,893)	315,433
Segment Profit	8,961	14,488	23,448	2,937	26,386	(2,213)	24,173

Note: 1. The "Others" category refers to business segments that are not included in the reporting segments, and includes sales of RIM formulation solutions, paints, etc.

2. Segment profit adjustment of (2,213) million yen consists of (96) million yen of inter-segment transactions and (2,117) million yen of company-wide expenses that have not been allocated to each reporting segment. Corporate expenses are selling, general and administrative expenses that are primarily not attributable to the reporting segment.

3. Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

4. Since the amount of revenue generated from other sources is not significant, it is not displayed separately from revenue generated from customer contracts.

5. Revenues generated from goods or services transferred over a period of time are not included because they are not significant.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Impairment losses were recorded on the "Elastomer Business," the "Specialty Materials Business," and the "Company-wide Assets" that are not allocated to each reporting segment. In the nine months of the current fiscal year, the amount of impairment loss recorded was 3,383 million yen in the "Elastomer Business", 349 million yen in the "Specialty Material Business", and 144 million yen in the "Company-wide Assets".

II. The nine months of the current fiscal year (April 1, 2025 to December 31, 2025)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Millions of yen)

	Reportable segments			Others (Note 1)	Total	Adjustment Amount (Note 2)	Quarterly Consolidated Statements of income (Note 3)
	Elastomer Business	Specialty Material Business	Total				
Net Sales							
Revenue generated from customer contracts	166,699	93,806	260,504	49,208	309,712	-	309,712
Revenues from external customers	166,699	93,806	260,504	49,208	309,712	-	309,712
Transactions with other segments	1,280	46	1,326	934	2,260	(2,260)	-
Total	167,979	93,852	261,830	50,141	311,972	(2,260)	309,712
Segment Profit	9,436	16,555	25,991	2,841	28,832	(1,232)	27,600

Note: 1. The "Others" category refers to business segments that are not included in the reporting segments, and includes sales of RIM formulation solutions, paints, etc.

2. Segment profit adjustment of (1,232) million yen consists of 62 million yen of inter-segment transaction elimination and (1,293) million yen of company-wide expenses not allocated to each reporting segment. Corporate expenses are selling, general and administrative expenses that are primarily not attributable to the reporting segment.

3. Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

4. Since the amount of revenue generated from other sources is not significant, it is not displayed separately from revenue generated from customer contracts.

5. Revenues generated from goods or services transferred over a period of time are not included because they are not significant.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Impairment losses were recorded on the "Elastomer Business," the "Specialty Materials Business," and the "Company-wide Assets" that are not allocated to each reporting segment. In the nine months of the current fiscal year, the amount of impairment loss recorded was 642 million yen in the "Elastomer Business", 1,960 million yen in the "Specialty Material Business", 11 million yen in the "Others", and 120 million yen in the "Company-wide Assets".

3. Changes to Reporting Segments, etc.

(Change in Depreciation Method of Property, Plant and Equipment)

The Company used to use the declining balance method for depreciation of property, plant and equipment (excluding leased assets) (however, the straight-line method for buildings and structures acquired on or after April 1, 2016), but changed to the straight-line method from the first quarter of the fiscal year.

As a result of these changes, segment profit for the nine months of the current fiscal year increased by 670 million yen in the "Elastomer Business", 711 million yen in the "Specialty Materials Business", and 3 million yen in the "Others" compared to previous method.