August 3, 2026

Consolidated Financial Results for the Six Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Daitron Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7609
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Scheduled date to file semi-annual securities report: August 7, 2026
Scheduled date to commence dividend payments: September 8, 2026
Preparation of supplementary materials for financial results: Yes
Holding of a financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	59,702	22.2	5,045	35.5	5,198	42.3	3,556	39.2
June 30, 2025	48,852	9.1	3,723	40.0	3,651	29.2	2,555	35.6

Note: Comprehensive income For the six months ended June 30, 2026: ¥5,028 million [117.5%]
For the six months ended June 30, 2025: ¥2,311 million [(7.8)%]

	Basic net income per share	Diluted net income per share
Six months ended	Yen	Yen
June 30, 2026	168.83	–
June 30, 2025	119.83	–

Notes: 1. Diluted net income per share is not presented, as there are no potential shares.
2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Basic net income per share has been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

（2）Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	81,625	39,406	48.2	1,865.80
December 31, 2025	79,295	35,586	44.8	1,687.18

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)
As of June 30, 2026: ¥39,336 million As of December 31, 2025: ¥35,540 million

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Net assets per share have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

2. Dividends

	Annual dividends per share				
	Q1-end	Q2-end	Q3-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	70.00	–	120.00	190.00
Fiscal year ending December 31, 2026	–	55.00			
Fiscal year ending December 31, 2026 (forecast)			–	65.00	120.00

Notes: 1. Revisions to the forecast of cash dividends most recently announced: Yes

2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. For the fiscal years ended December 31, 2025, the actual dividend amounts before the stock split are presented. For the fiscal year ending December 31, 2026 (forecast), the amounts after the stock split are presented. If the stock split were not taken into account, the forecast annual dividends per share for the fiscal year ending December 31, 2026 would be ¥240.00.

3. Consolidated earnings forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Basic net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	118,000	14.4	9,000	28.4	9,150	27.8	6,300	28.0	298.93

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	21,266,698 shares
As of December 31, 2025	21,266,698 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	183,552 shares
As of December 31, 2025	201,432 shares

(iii) Average number of shares outstanding during the period

Six months ended June 30, 2026	21,067,570 shares
Six months ended June 30, 2025	21,322,590 shares

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. The total number of issued shares at the end of the period, the number of treasury shares at the end of the period, and the average number of shares outstanding during the period have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Cautionary statement regarding forward-looking statements

Forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable by the Company, and are not intended as a commitment by the Company to achieve such results. Actual results may differ materially from these forecasts due to various factors. For the assumptions underlying the earnings forecasts and notes on the use of such forecasts, please refer to the attached materials on page 4, "1. Overview of Financial Performance (3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts."

How to obtain supplementary materials for financial results and information on the financial results briefing

The Company plans to hold an online financial results briefing for institutional investors and analysts on Wednesday, August 5, 2026.

The presentation materials to be used on the day will be posted promptly on the Company's website following the announcement of financial results.

Change in unit of presentation for yen amounts

Effective from the first quarter ended March 31, 2026 and the three months ended March 31, 2026, the Company has changed the unit of presentation for amounts reported for line items and other disclosures in its semi-annual consolidated financial statements from thousands of yen to millions of yen. For ease of comparison, figures for the previous fiscal year, and the corresponding period of the previous fiscal year have also been restated in millions of yen.

Contents of Attached Materials

1. Overview of Financial Performance

(1) Overview of Operating Results

During the six months ended June 30, 2026 (the “period under review”), the Japanese economy showed a moderate recovery, supported by improvements in employment and income conditions, despite the impact of rising prices and tensions in the Middle East. Corporate capital investment was robust against the backdrop of labor shortages, and production activity remained firm, although it was affected by persistently high prices for resources and raw materials.

As for the global economy, the economy in the United States grew only moderately against the backdrop of uncertainty stemming from a slowdown in the employment situation and tariff policies, although the consumer spending remained strong. In China, the recovery in consumer spending remained sluggish amid prolonged sluggishness of the real estate market, and domestic demand deficiency and oversupply weighed on the economy. In addition, heightened uncertainty persisted amid ongoing geopolitical risks, including the policy trends in the United States, the Ukraine conflict and tensions in the Middle East.

In the electronics industry in which the Group operates, capital investment for production of cutting-edge semiconductors and high-performance memory was strong against the backdrop of the growing adoption of generative AI and increased investment in data centers, and the related demand for electronic components and manufacturing equipment was robust.

Under these circumstances, based on the basic policy of the 11th Medium-Term Business Plan (FY2024–FY2026), the Group worked to expand sales of original products, grow overseas business, and create new businesses that will serve as new earnings pillars.

As a result, for the period under review, the Group recorded net sales of ¥59,702 million (up 22.2% year on year), operating income of ¥5,045 million (up 35.5% year on year), ordinary income of ¥5,198 million (up 42.3% year on year), and net income attributable to owners of parent of ¥3,556 million (up 39.2% year on year).

Overview of segments is as follows.

From the first quarter ended March 31, 2026, the Group has changed the names and classification of the product segments under manufacturing equipment, which is included in the Domestic Sales Business and the Global Business. This is to conduct numerical management and information disclosure in accordance with “enhancement of original product development” and “enhancement of overseas business expansion,” which are our business strategies of the 11th Medium-Term Business Plan.

Domestic Sales Business

In the electronic equipment & components business, sales increased for connectors and harnesses in electronic components & assembly products, cameras and lenses in automotive image-related equipment & components, and UPS systems for data centers in green facility. In the manufacturing equipment business, sales increased for optical devices, substrate and wafer equipment used in the production of communications devices for data centers. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥44,452 million (up 33.1% year on year), and segment profit (operating income) was ¥3,520 million (up 73.3% year on year).

Domestic Manufacturing Business

In the Components Business Operation engaged in the electronic equipment & components business, sales of specialty connectors increased. In the Equipment Business Operation engaged in the manufacturing equipment business, sales of processing machines for communications devices rose. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment, including intersegment sales, amounted to ¥7,073 million (up 19.8% year on year). Net sales to external customers were ¥2,812 million (up 33.9% year on year), and segment profit (operating income) was ¥831 million (up 73.7% year on year).

Global Business

In the U.S. market, sales increased for image-related equipment & components in the electronic equipment & components business, while sales of electronic components & assembly products in the electronic equipment & components business, and power devices, substrate and wafer equipment in the manufacturing equipment business declined. In the Chinese market, sales increased for electronic components & assembly products in the electronic equipment & components business. In the European market, sales declined for electronic parts, semiconductors, substrate and wafer equipment in the manufacturing equipment business. As a result of these factors, both net sales and profit decreased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥12,437 million (down 6.9% year on year), and segment profit (operating income) was ¥790 million (down 37.6% year on year).

(2) Overview of Financial Position

(i) Assets, liabilities, and net assets

Assets

At the end of the period under review, current assets amounted to ¥71,340 million, an increase of ¥463 million compared with the end of the previous fiscal year. This was mainly attributable to increases of ¥1,934 million in notes and accounts receivable – trade, and contract assets and ¥1,326 million in work in process, partially offset by decreases of ¥1,046 million in cash and deposits and ¥1,540 million in electronically recorded monetary claims – operating. Non-current assets amounted to ¥10,284 million, an increase of ¥1,866 million compared with the end of the previous fiscal year, mainly due to an increase of ¥1,792 million in investments and other assets.

As a result, total assets amounted to ¥81,625 million, an increase of ¥2,330 million compared with the end of the previous fiscal year.

Liabilities

At the end of the period under review, current liabilities amounted to ¥38,353 million, a decrease of ¥1,958 million compared with the end of the previous fiscal year. This was mainly attributable to a decrease of ¥2,716 million in electronically recorded obligations – operating. Non-current liabilities amounted to ¥3,865 million, an increase of ¥468 million compared with the end of the previous fiscal year.

As a result, total liabilities amounted to ¥42,219 million, a decrease of ¥1,490 million compared with the end of the previous fiscal year.

Net assets

At the end of the period under review, total net assets amounted to ¥39,406 million, an increase of ¥3,820 million compared with the end of the previous fiscal year. This was mainly attributable to the recognition of ¥3,556 million in net income attributable to owners of parent and an increase of ¥1,221 million in valuation difference on available-for-sale securities, partially offset by a decrease of ¥1,263 million due to dividends of surplus.

As a result, the equity ratio came in at 48.2%, representing an increase of 3.4 percentage points compared with the end of the previous fiscal year.

(ii) Cash flows

At the end of the period under review, cash and cash equivalents ("net cash") amounted to ¥20,041 million, a decrease of ¥603 million compared with the end of the previous fiscal year.

The status of cash flows for the period under review and the main contributing factors are as follows.

Cash flows from operating activities

Net cash provided by operating activities amounted to ¥297 million (compared with ¥3,145 million provided in the same period of the previous fiscal year). Major factors contributing to an increase in net cash included the recognition of income before income taxes of ¥5,197 million, partially offset by a decrease of ¥2,540 million in trade payables and income taxes paid of ¥1,208 million.

Cash flows from investing activities

Net cash provided by investing activities amounted to ¥133 million (compared with ¥154 million used in the same period of the previous fiscal year). The main factor contributing to an increase in net cash was proceeds from withdrawal of time deposits of ¥949 million, partially offset by payments into time deposits of ¥484 million and purchase of property, plant and equipment of ¥266 million.

Cash flows from financing activities

Net cash used in financing activities amounted to ¥1,221 million (compared with ¥2,676 million used in the same period of the previous fiscal year). The main factor contributing to a decrease in net cash was dividends paid of ¥1,264 million.

(3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts

In light of the financial results for the six months ended June 30, 2026, the Company revised the consolidated earnings forecasts for the full year of the fiscal year ending December 31, 2026, which had been described in the "Consolidated Financial Results for the Three Months Ended March 31, 2026" announced on May 7, 2026. The Company also revised the dividend forecasts.

For further details, please refer to the "Notice Concerning Differences Between Consolidated Financial Results Forecasts and Actual Results for the First Half of the Fiscal Year Ending December 31, 2026, Revision to Full-Year Consolidated Financial Results Forecasts, Dividends of Surplus (Interim Dividends), and Revision to the Year-End Dividend Forecast 2026," announced today (August 3, 2026). The earnings forecasts are determined by the Company based on information available to the Company as of the date of release of this document. Actual results may differ materially from these forecasts due to various factors going forward. Should there be any possibility of revising the earnings forecasts in the future, we will disclose such revisions promptly.

2. Semi-annual Consolidated Financial Statements and Principal Notes

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	21,803	20,757
Notes and accounts receivable – trade, and contract assets	19,342	21,277
Electronically recorded monetary claims – operating	10,122	8,581
Merchandise and finished goods	8,369	7,716
Work in process	4,340	5,666
Raw materials	1,109	841
Other	5,791	6,500
Allowance for doubtful accounts	(1)	(0)
Total current assets	70,877	71,340
Non-current assets		
Property, plant and equipment	4,355	4,401
Intangible assets	409	436
Investments and other assets		
Other	3,661	5,454
Allowance for doubtful accounts	(8)	(9)
Total investments and other assets	3,652	5,445
Total non-current assets	8,418	10,284
Total assets	79,295	81,625

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable – trade	11,602	11,876
Electronically recorded obligations – operating	11,403	8,686
Short-term borrowings	258	351
Income taxes payable	1,157	1,602
Provision for bonuses	188	179
Other provisions	63	84
Contract liabilities	13,674	13,566
Other	1,963	2,005
Total current liabilities	40,312	38,353
Non-current liabilities		
Retirement benefit liability	3,199	3,202
Asset retirement obligations	53	53
Other	143	609
Total non-current liabilities	3,397	3,865
Total liabilities	43,709	42,219
Net assets		
Shareholders’ equity		
Share capital	2,200	2,200
Capital surplus	2,487	2,520
Retained earnings	27,946	30,239
Treasury shares	(258)	(234)
Total shareholders’ equity	32,375	34,725
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,594	2,816
Deferred gains or losses on hedges	–	(5)
Foreign currency translation adjustment	1,042	1,284
Remeasurements of defined benefit plans	527	515
Total accumulated other comprehensive income	3,165	4,611
Non-controlling interests	45	69
Total net assets	35,586	39,406
Total liabilities and net assets	79,295	81,625

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income
Semi-annual Consolidated Statements of Income

(Millions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Net sales	48,852	59,702
Cost of sales	38,729	47,153
Gross profit	10,123	12,548
Selling, general and administrative expenses	6,399	7,503
Operating income	3,723	5,045
Non-operating income		
Interest income	2	20
Dividend income	22	29
Subsidy income	42	16
Gain on sale of scraps	1	7
Foreign exchange gains	–	57
Miscellaneous income	20	39
Total non-operating income	90	171
Non-operating expenses		
Interest expenses	12	10
Foreign exchange losses	141	–
Miscellaneous losses	8	7
Total non-operating expenses	162	18
Ordinary income	3,651	5,198
Extraordinary income		
Gain on sale of non-current assets	1	2
Total extraordinary income	1	2
Extraordinary losses		
Loss on sale and retirement of non-current assets	0	2
Total extraordinary losses	0	2
Income before income taxes	3,653	5,197
Income taxes – current	1,140	1,634
Income taxes – deferred	(33)	(18)
Total income taxes	1,106	1,615
Net income	2,547	3,581
Net income (loss) attributable to non-controlling interests	(8)	25
Net income attributable to owners of parent	2,555	3,556

Semi-annual Consolidated Statements of Comprehensive Income

(Millions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Net income	2,547	3,581
Other comprehensive income		
Valuation difference on available-for-sale securities	55	1,221
Deferred gains or losses on hedges	7	(5)
Foreign currency translation adjustment	(301)	241
Remeasurements of defined benefit plans	3	(11)
Total other comprehensive income	(235)	1,446
Comprehensive income	2,311	5,028
Comprehensive income attributable to:		
Owners of parent	2,320	5,004
Non-controlling interests	(9)	24

(3) Semi-annual Consolidated Statements of Cash Flows

(Thousands of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Cash flows from operating activities		
Income before income taxes	3,653	5,197
Depreciation	226	244
Interest and dividend income	(25)	(49)
Interest expenses	12	10
Loss (gain) on sale and retirement of non-current assets	(1)	0
Decrease (increase) in trade receivables and contract assets	1,283	(294)
Decrease (increase) in inventories	(408)	(354)
Decrease (increase) in advance payments to suppliers	670	(949)
Increase (decrease) in trade payables	308	(2,540)
Increase (decrease) in contract liabilities	(1,274)	(123)
Increase (decrease) in provisions	26	6
Other, net	(324)	313
Subtotal	4,147	1,460
Interest and dividends received	25	55
Interest paid	(12)	(10)
Income taxes paid	(1,014)	(1,208)
Net cash provided by (used in) operating activities	3,145	297
Cash flows from investing activities		
Payments into time deposits	–	(484)
Proceeds from withdrawal of time deposits	–	949
Purchase of property, plant and equipment	(80)	(266)
Proceeds from sale of property, plant and equipment	2	3
Purchase of investment securities	(14)	(17)
Other, net	(62)	(51)
Net cash provided by (used in) investing activities	(154)	133
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	58	86
Purchase of treasury shares	(1,586)	(0)
Dividends paid	(1,109)	(1,264)
Other, net	(39)	(42)
Net cash provided by (used in) financing activities	(2,676)	(1,221)
Effect of exchange rate change on cash and cash equivalents	(241)	186
Net increase (decrease) in cash and cash equivalents	73	(603)
Cash and cash equivalents at beginning of period	19,541	20,644
Cash and cash equivalents at end of period	19,614	20,041

(4) Notes to Semi-annual Consolidated Financial Statements

Segment information etc.

Segment information

I For the six months ended June 30, 2025 (January 1, 2025 to June 30, 2025)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segment				Adjustments (Note 1)	Amount recorded in semi-annual consolidated statements of income (Note 2)
	Domestic Sales Business	Domestic Manufacturing Business	Global Business	Total		
Net sales						
Electronic equipment & components	27,891	2,085	6,249	36,227	–	36,227
Manufacturing equipment	5,506	14	7,104	12,625	–	12,625
Revenue from contracts with customers	33,398	2,100	13,354	48,852	–	48,852
Other revenues	–	–	–	–	–	–
Net sales to external customers	33,398	2,100	13,354	48,852	–	48,852
Intersegment sales and transfers	1,641	3,803	96	5,541	(5,541)	–
Total	35,039	5,903	13,450	54,394	(5,541)	48,852
Segment profit	2,031	478	1,266	3,777	(53)	3,723

(Notes) 1. The adjustment to segment profit of minus ¥53 million includes elimination of intersegment transactions of ¥20 million and corporate expenses of minus ¥73 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.

2. Segment profit is reconciled with operating income in the semi-annual consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment

Not applicable.

II. For the six months ended June 30, 2026 (January 1, 2026 to June 30, 2026)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segment				Adjustments (Note 1)	Amount recorded in semi-annual consolidated statements of income (Note 2)
	Domestic Sales Business	Domestic Manufacturing Business	Global Business	Total		
Net sales						
Electronic equipment & components	37,347	2,774	7,662	47,784	–	47,784
Manufacturing equipment	7,105	37	4,775	11,917	–	11,917
Revenue from contracts with customers	44,452	2,812	12,437	59,702	–	59,702
Other revenues	–	–	–	–	–	–
Net sales to external customers	44,452	2,812	12,437	59,702	–	59,702
Intersegment sales and transfers	2,002	4,260	89	6,353	(6,353)	–
Total	46,455	7,073	12,527	66,055	(6,353)	59,702
Segment profit	3,520	831	790	5,142	(96)	5,045

(Notes) 1. The adjustment to segment profit of minus ¥96 million includes elimination of intersegment transactions of minus ¥6 million and corporate expenses of minus ¥90 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.

2. Segment profit is reconciled with operating income in the semi-annual consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment

Not applicable.

In case of significant changes in the amount of shareholders' equity
Not applicable.

Going concern assumption
Not applicable.

Subsequent events
Purchase and cancellation of treasury shares
The Company resolved at the Board of Directors meeting held on August 3, 2026 to purchase treasury shares in accordance with the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The Company also resolved on specific methods for purchasing treasury shares and on the cancellation of treasury shares in accordance with the provisions of Article 178 of the same Act.

(1) Reason for the purchase and cancellation of treasury shares
The Company will purchase and cancel treasury shares with an aim to enhance shareholder returns, improve capital efficiency, and to implement flexible capital policies in response to changes in the business environment.

(2) Details of the Board of Directors' resolution on the purchase of treasury shares
- (i) Class of shares to be purchased
  Common shares of the Company
- (ii) Total number of shares to be purchased
  650,000 shares (maximum)
  (Percentage to the total number of issued shares (excluding treasury shares): 3.08%)
- (iii) Total purchase cost
  ¥2,500 million (maximum)
- (iv) Purchase period
  From August 4, 2026 to November 30, 2026 (planned)
- (v) Purchasing methods
  Market purchase on the Tokyo Stock Exchange

(3) Details of the Board of Directors' resolution on the cancellation of treasury shares
- (i) Class of shares to be cancelled
  Common shares of the Company
- (ii) Total number of shares to be cancelled
  650,000 shares
  (All shares acquired pursuant to Item (2) above)
- (iii) Scheduled cancellation date
  To be determined (the Company will announce the cancellation date once it has been determined following the completion of the share acquisition)